Overview of Harbor Department Operations and Finances



Finance Committee Meeting

September 16, 2021

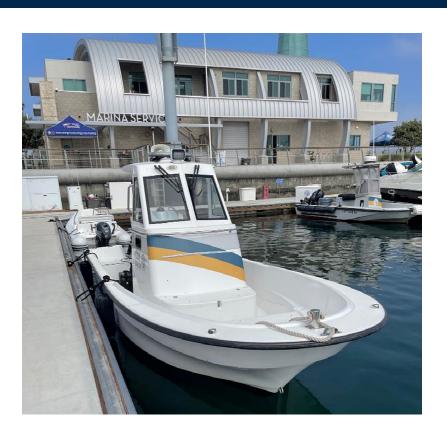


Harbor Department Services and Activities



Brief History of the Harbor Department

- July 2017 the City assumed responsibility for mooring management from the OC Sheriff's Dept.
- Harbor Operations Division initially assigned to the Public Works Dept.
- Jan. 2018 Harbor Operations
 Division transferred to the City
 Managers Office.
- July 2018 City Council created a standalone Harbor Dept.
- 2020 Title 17 updated to reflect new arrangement/responsibilities





Harbor Department Mission

- Clean
- Safe
- Well Enjoyed
- · Services delivered in favor of:
 - 1. Residents
 - 2. Businesses
 - 3. Visitors





Services

- Mooring Management
- Code Enforcement
- Harbor Events Permitting
- Safety/Rescue Operations
- Marina Park/Hospitality
- Pump out equipment maintenance and upgrades
- Impounds and auctions
- Public Relations/Concierge

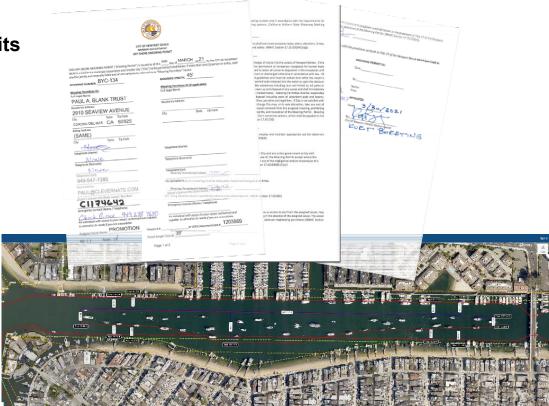






Mooring Management Services

- Wholesale audit and update of mooring permits
- Ongoing permit requirement maintenance
 - Overhauls
 - Vessel registration and insurance
 - Transfers
- Live-aboard program (moorings and slips)
- Mooring sub-permitting
 - Off-shore
 - On-shore (new this season!)
- Incident documentation and resolution





Code Enforcement Services

- Marine Activities Permits for commercial operators
- Sea lion deterrent/abatement
- Dye tab testing
- Speed/boating safety
- Bridge jumping
- Multiple berthing inspections
- VTIP/SAVE grant implementation and admin



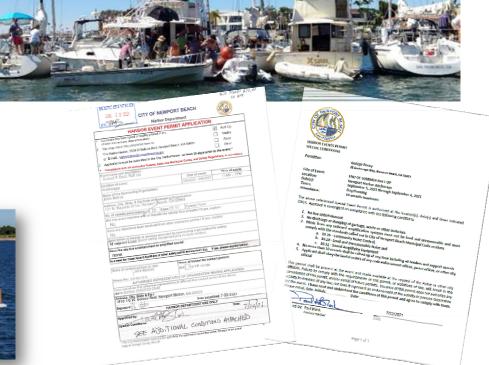




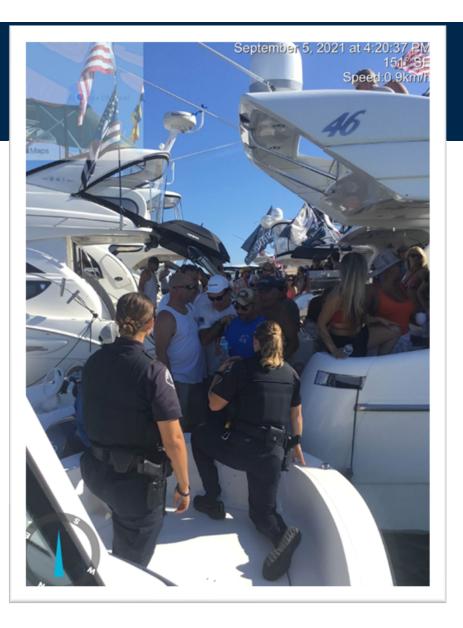
Harbor Events Permitting

- Parades
- Regattas
- Large vessel stays
- Raft-ups
- Temporary moorings
- Coordination with OCSD and USCG











Safety/Rescue Operations

- NYT article on accidents
- July 2 rescue
- September 4 rescue
- Daily paddle board rescues
- CPR (re)certification

The New York Times

Booming Interest in Boating Leads to More Deaths and Accidents

The U.S. Coast Guard reported a 25 percent jump in boating fatalities last summer compared to the year before. Casualty numbers this summer are tracking to be even higher.





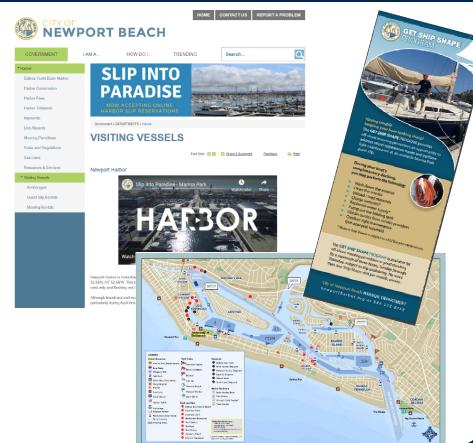






Marina Park Management and Harbor Hospitality

- Slip stays (full service)
- MP mooring stays
- Offshore sub-permit stays
- On-shore sub-permit stays
- Large vessel stays
- "Ship Shape" light maintenance and cleaning program for mooring permittees





Public Relations/Outreach and Concierge

- Signage and wayfinding
- Service provider identification
- Public presentations and education
- Support for other harbor adjacent/connected City services
- New layer within GIS for harbor adjacent public restrooms and conveniences
- Trash and debris removal





Service Statistics

Harbor Department Statistics Fiscal Year 18-19 19-20 20-21 Anchorage Contact Anchorage Dye Tab Assisting Vessels Over 20' Assisting Vessels under 20' Bridge Jumpers Daily Anchorage Check/Count Discharge/Pollution Dock/Pier/Bridge Issue Emergency General Assist Hazards/Debris Impound Incident Mooring Assist Mooring Check Noise Paddleboard/Kayak Public Contact Public Dock Enforcement Pump Out Registration & Insurance Sea Lions Speeding Swim Line Trash

Harbor Department Statistics												
Fiscal Year												
	18-19	19-20	20-21									
Rentals - Marina Park Slips	1150	972	142									
# of nights	3296	2753	444									
Rentals - MP Sand Lines	380	82	21									
# of nights	1667	306	53									
Mooring Sub-permittee	1166	392	54									
# of nights	8484	2557	317									
Code Enforcement												
New Cases	827	1093	121									
Closed Cases	552	1102	83									
Verbal Warning		426	24									
Warning Notices		1242	98									
Admin Cites		89	10									
MAPS Issued		32	4									



Harbor Department Finances



Historical Harbor Department Revenues

- Harbor Department revenues have grown steadily in recent years
- 2020-21 Revenues reached an all-time high

Revenue Type	2015 Actual	2016 Actual	2017 Actual	2018 Actual	2019 Actual	2020 Actual	2021 Actual	2022 Budget
Balboa Yacht Basin Slips	\$ 960,162	\$ 1,014,663	\$ 1,030,354	\$ 1,077,196	\$ 1,145,780	\$ 1,189,478	\$ 1,232,185	\$ 1,193,800
Mooring Permits - Off Shore	1,673,547	1,164,337	1,113,604	758,503	1,100,072	1,135,389	1,150,122	1,194,811
Marina Park Slips	-	45,274	133,461	208,407	223,735	252,576	406,973	265,000
Guest Moorings	100,259	183,210	179,080	214,239	242,623	171,650	235,217	250,000
Mooring Permits - On Shore	182,989	132,703	120,064	92,360	144,234	159,302	160,759	147,462
Mooring Transfers	-	-	22,327	58,626	52,384	47,130	78,083	55,000
Other Revenues	228,240	25,539	31,349	16,905	71,872	56,944	80,948	77,628
Total	\$ 3,145,197	\$ 2,565,726	\$ 2,630,239	\$ 2,426,236	\$ 2,980,700	\$ 3,012,469	\$ 3,344,287	\$ 3,183,701



Historical Harbor Department Staffing

- Initial staffing model contemplated one full-time Harbormaster supplemented by part-time Harbor Services Workers
- Code enforcement staffing added in fiscal year 2020-21
- Permitting staffing added in fiscal year 2021-22

Position Classification	FY 2017-18	FY 2018-19	FY 2019-20	FY 2020-21	FY 2021-22
Harbormaster	1.00	1.00	1.00	1.00	1.00
Harbor Services Worker	7.00	8.14	8.14	7.39	7.39
Department Assistant	-	0.75	0.75	0.50	0.50
Code Enforcement Supervisor	-	-	-	1.00	1.00
Code Enforcement Trainee	-	-	-	1.50	1.50
Permit Technician	-	-	-	-	1.00
Total	8.00	9.89	9.89	11.39	12.39



Historical Harbor Department Expenditures

- Although there have been variations, expenditures are not significantly higher today than they were prior to the formation of the Harbor Department
- Budgeted amounts have always been higher than actual amounts as can be seen in the data for fiscal year 2020-21

Expenditure Category	2	015 Actual	20	016 Actual	20	017 Actual	20	018 Actual	2	019 Actual	20	020 Actual	20)21 Actual	:	2021 Budget	202	22 Budget
Salaries and Benefits	\$	465,962	\$	515,857	\$	527,821	\$	844,049	\$	710,889	\$	650,495	\$	962,549	9	\$ 1,052,317	\$	1,194,822
Contract Services																		
Property Management		164,040		164,040		164,040		82,020		150,370		164,040		165,637		165,000		181,175
Mooring Management		329,355		335,396		334,560		-		-		-		-		-		-
Marina Park Management		-		98,300		183,600		183,600		59,719		-		-		-		-
Other Contract Services		347,691		372,309		414,624		415,835		376,962		157,288		327,828		366,672		370,018
Maintenance and Repair		70,333		261,636		301,716		308,226		344,971		210,712		156,929		351,377		329,056
Other Non-Personnel Expenses		69,483		79,028		99,432		139,751		113,039		116,470		99,209		121,500		125,560
Internal Service Charges		128,464		78,744		83,754		83,819		162,467		85,517		141,478		141,478		170,311
Capital Purchases		11,984		2,496		827		754		4,625		129		1,086		10,000		10,000
Total	\$	1,587,312	\$	1,907,806	\$	2,110,374	\$	2,058,054	\$	1,923,042	\$	1,384,651	\$	1,854,715	:	\$ 2,208,344	\$	2,380,942

 $Note: Certain\ harbor-related\ contracts\ under\ the\ management\ of\ the\ Public\ Works\ Department\ totaling\ approximately\ $450,000\ per\ year\ or\ less\ are\ included\ in\ these\ numbers.$



Questions?