

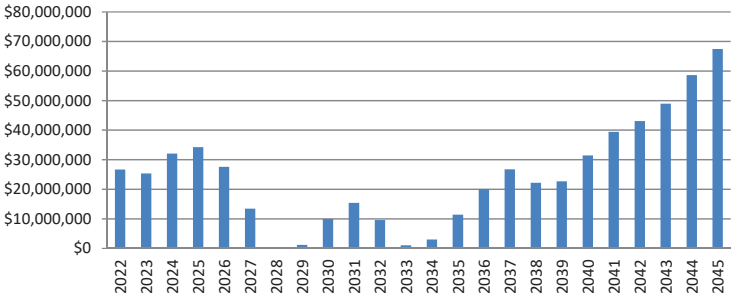
HARBOR & BEACHES MASTER PLAN DASHBOARD

☒ With external contributions (grants) as indicated on project list

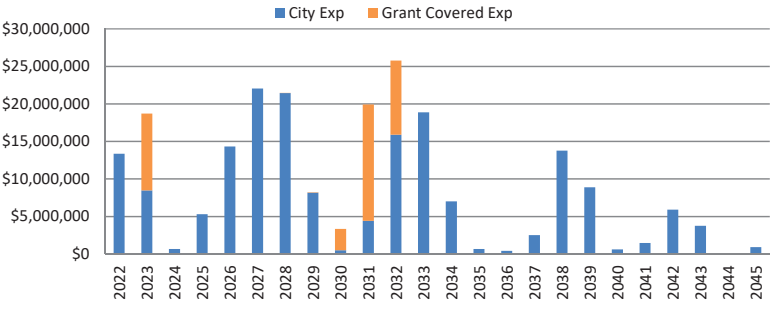
TRUE

Updated: 12/02/2021

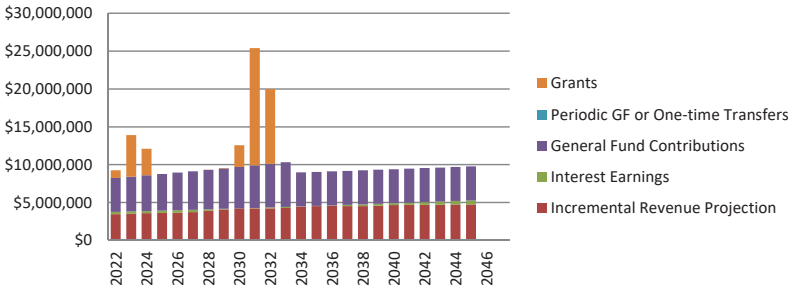
Harbor and Beaches Master Plan Funding Balance



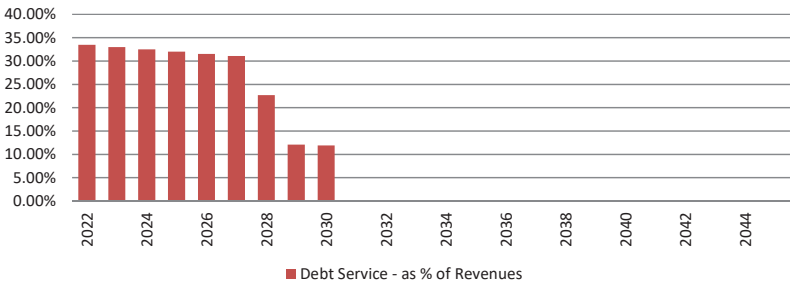
Project Expenditures



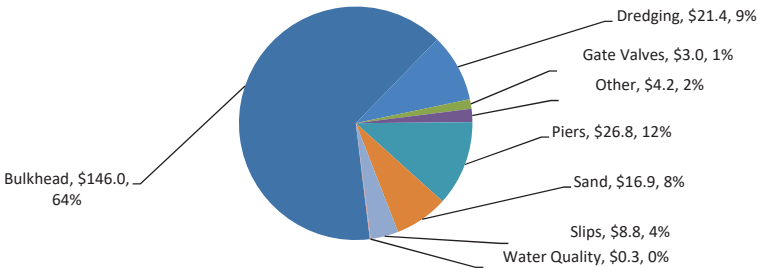
All Estimated Revenue Sources



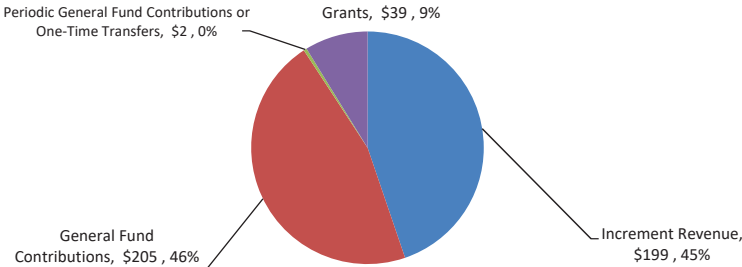
Debt Service as % of Dedicated Revenues



Expenditures by Type (millions)



Revenues by Type (millions)



# HARBOR & BEACHES MASTER PLAN PROJECTS

Last Updated: 11/30/2021

2021

| Ref #                                  | Project                                                                                                     | Category    | Units<br>Measurement | Total Units | Today's Unit Cost | Current Age: | Useful Life | Project Estimate    | FY Design Start<br>Year | FY Const Start<br>Year | FV Cost Est @2.5%<br>Growth | External<br>Contributions | Net Proposed Cost    |
|----------------------------------------|-------------------------------------------------------------------------------------------------------------|-------------|----------------------|-------------|-------------------|--------------|-------------|---------------------|-------------------------|------------------------|-----------------------------|---------------------------|----------------------|
| <b>UTILITIES</b>                       |                                                                                                             |             |                      |             |                   |              |             |                     |                         |                        |                             |                           |                      |
| 19                                     | Tide Gate Valves (Balboa Island): Replace (34 total)                                                        | Gate Valves | EA                   | 15          | \$50,000          | **           | 25          | \$750,000           | 2022                    | 2025                   | \$827,860                   |                           | \$827,860            |
| 32                                     | Tide Gate Valves (Peninsula): Replace                                                                       | Gate Valves | EA                   | 39          | \$50,000          | **           | 25          | \$1,950,000         | 2022                    | 2026                   | \$2,206,246                 |                           | \$2,206,246          |
| <b>SUBTOTAL</b>                        |                                                                                                             |             |                      |             |                   |              |             | <b>\$2,700,000</b>  |                         |                        | <b>\$3,034,106</b>          | <b>\$0</b>                | <b>\$3,034,106</b>   |
| <b>BULKHEAD/STRUCTURES</b>             |                                                                                                             |             |                      |             |                   |              |             |                     |                         |                        |                             |                           |                      |
| 8                                      | Bulkhead (American Legion): Repair                                                                          | Bulkhead    | LF                   | 1           | \$1,700,000       | 64           | 40          | \$1,700,000         | 2019                    | 2021                   | \$1,742,500                 |                           | \$1,742,500          |
| 39                                     | Lower Castaways: Bulkhead Only                                                                              | Bulkhead    | LF                   | 265         | \$3,800           | **           | 80          | \$1,007,000         | 2024                    | 2026                   | \$1,139,328                 |                           | \$1,139,328          |
| 41                                     | Balboa Island, N, S, E & GC: Boardwalk & Perimeter Drainage System only (Little Island not include ~42k SF) | Other       | SF                   | 92,000      | \$25              | **           | 80          | \$2,300,000         | 2024                    | 2026                   | \$2,602,239                 |                           | \$2,602,239          |
| 45                                     | Balboa Island, N, S, E & GC: Replace Seawall SBF                                                            | Bulkhead    | LF                   | 4,386       | \$3,800           | 91           | 81          | \$16,667,666        | 2026                    | 2031                   | \$21,336,022                |                           | \$21,336,022         |
| 46                                     | Balboa Island, N, S, E & GC: Replace Seawall GC and EBF                                                     | Bulkhead    | LF                   | 4,386       | \$3,800           | 91           | 80          | \$16,667,666        | 2026                    | 2026                   | \$18,857,935                |                           | \$18,857,935         |
| 47                                     | Balboa Island, N, S, E & GC: Replace Seawall NBF                                                            | Bulkhead    | LF                   | 4,386       | \$3,800           | 91           | 82          | \$16,667,666        | 2026                    | 2037                   | \$24,743,244                |                           | \$24,743,244         |
| 61                                     | Bulkhead (American Legion): Replace                                                                         | Bulkhead    | LF                   | 336         | \$3,800           | 64           | 80          | \$1,276,800         | 2051                    | 2070                   | \$4,281,464                 |                           | \$4,281,464          |
| 65                                     | Bulkhead (West Newport): Replace                                                                            | Bulkhead    | LF                   | 1,722       | \$3,800           | **           | 80          | \$6,543,600         | 2038                    | 2041                   | \$10,722,451                |                           | \$10,722,451         |
| 66                                     | Bulkhead (Corona Del Mar): Replace                                                                          | Bulkhead    | LF                   | 175         | \$3,800           | **           | 80          | \$665,000           | 2042                    | 2045                   | \$1,202,803                 |                           | \$1,202,803          |
| 67                                     | Bulkhead (Promontory Bay): Replace                                                                          | Bulkhead    | LF                   | 1,158       | \$3,800           | 56           | 80          | \$4,400,400         | 2042                    | 2045                   | \$7,959,118                 |                           | \$7,959,118          |
| 69                                     | Bulkhead (Rhine Wharf): Replace                                                                             | Bulkhead    | LF                   | 343         | \$3,800           | 61           | 80          | \$1,303,400         | 2046                    | 2049                   | \$2,602,232                 |                           | \$2,602,232          |
| 71                                     | Bulkhead (Street Ends - Peninsula): Replace                                                                 | Bulkhead    | LF                   | 2,217       | \$3,800           | **           | 80          | \$8,424,600         | 2053                    | 2056                   | \$19,993,304                |                           | \$19,993,304         |
| 27                                     | Bulkhead (Balboa Yacht Basin): Replace                                                                      | Bulkhead    | LF                   | 1,370       | \$3,800           | 36           | 80          | \$5,206,000         | 2063                    | 2065                   | \$15,429,585                |                           | \$15,429,585         |
| 37                                     | Bulkhead (Marina Park): Replace                                                                             | Bulkhead    | LF                   | 857         | \$3,800           | 6            | 80          | \$3,256,600         | 2093                    | 2095                   | \$20,245,591                |                           | \$20,245,591         |
| <b>SUBTOTAL</b>                        |                                                                                                             |             |                      |             |                   |              |             | <b>\$86,086,399</b> |                         |                        | <b>\$152,857,815</b>        | <b>\$0</b>                | <b>\$152,857,815</b> |
| <b>PUBLIC PIERS - REPAIR / REPLACE</b> |                                                                                                             |             |                      |             |                   |              |             |                     |                         |                        |                             |                           |                      |
| 11                                     | Public Pier (15th St): Float only                                                                           | Piers       | EA                   | 1           | \$50,000          | **           | 20          | \$50,000            | 2021                    | 2022                   | \$51,250                    |                           | \$51,250             |
| 12                                     | Public Pier (19th St): Gangway & Float                                                                      | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 13                                     | Public Pier (Coral Ave): Gangway & Float                                                                    | Piers       | EA                   | 1           | \$75,000          | 36           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 14                                     | Public Pier (Fernando St): Gangway & Float                                                                  | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 15                                     | Public Pier (M St): Gangway & Float                                                                         | Piers       | EA                   | 1           | \$100,000         | **           | 20          | \$100,000           | 2021                    | 2022                   | \$102,500                   |                           | \$102,500            |
| 16                                     | Public Pier (Opal Ave): Gangway & Float                                                                     | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 17                                     | Public Pier (Park Ave): Gangway & Float                                                                     | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 18                                     | Public Pier (Washington St): Gangway & Float                                                                | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 21                                     | Balboa Yacht Basin Major Dock Maintenance                                                                   | Slips       | EA                   | 1           | \$150,000         | 36           | 40          | \$150,000           | 2021                    | 2022                   | \$153,750                   |                           | \$153,750            |
| 28                                     | Ocean Piers Maintenance (Balboa and Newport)                                                                | Piers       | EA                   | 1           | \$500,000         | **           | 0           | \$500,000           | 2021                    | 2022                   | \$512,500                   |                           | \$512,500            |
| 29                                     | Public Pier (29th St): Gangway & Float                                                                      | Piers       | EA                   | 1           | \$100,000         | **           | 20          | \$100,000           | 2021                    | 2022                   | \$102,500                   |                           | \$102,500            |
| 30                                     | Public Pier (Emerald Ave): Gangway & Float                                                                  | Piers       | EA                   | 1           | \$75,000          | 35           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 31                                     | Public Pier (Sapphire Ave): Gangway & Float                                                                 | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2021                    | 2022                   | \$76,875                    |                           | \$76,875             |
| 42                                     | Balboa Yacht Basin Marina (Slips): Replace                                                                  | Slips       | Slips                | 172         | \$35,000          | 36           | 40          | \$6,020,000         | 2022                    | 2024                   | \$6,482,882                 |                           | \$6,482,882          |
| 52                                     | Public Pier (15th St): Pier & Gangway                                                                       | Piers       | EA                   | 1           | \$115,000         | **           | 20          | \$115,000           | 2031                    | 2034                   | \$158,529                   |                           | \$158,529            |
| 53                                     | Public Pier (Coral Ave): Pier only                                                                          | Piers       | EA                   | 1           | \$75,000          | 36           | 20          | \$75,000            | 2031                    | 2034                   | \$103,388                   |                           | \$103,388            |
| 54                                     | Public Pier (Emerald Ave): Pier only                                                                        | Piers       | EA                   | 1           | \$75,000          | 35           | 20          | \$75,000            | 2031                    | 2034                   | \$103,388                   |                           | \$103,388            |
| 55                                     | Public Pier (Fernando St): Pier only                                                                        | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2031                    | 2034                   | \$103,388                   |                           | \$103,388            |
| 56                                     | Public Pier (M St): Pier only                                                                               | Piers       | EA                   | 1           | \$100,000         | 36           | 20          | \$100,000           | 2031                    | 2034                   | \$137,851                   |                           | \$137,851            |
| 57                                     | Public Pier (Opal Ave): Pier only                                                                           | Piers       | EA                   | 1           | \$115,000         | **           | 20          | \$115,000           | 2031                    | 2034                   | \$158,529                   |                           | \$158,529            |
| 58                                     | Public Pier (Park Ave): Pier only                                                                           | Piers       | EA                   | 1           | \$115,000         | **           | 20          | \$115,000           | 2031                    | 2034                   | \$158,529                   |                           | \$158,529            |
| 59                                     | Public Pier (Sapphire Ave): Pier only                                                                       | Piers       | EA                   | 1           | \$115,000         | **           | 20          | \$115,000           | 2031                    | 2034                   | \$158,529                   |                           | \$158,529            |
| 60                                     | Public Pier (Washington St): Pier only                                                                      | Piers       | EA                   | 1           | \$75,000          | **           | 20          | \$75,000            | 2031                    | 2034                   | \$103,388                   |                           | \$103,388            |
| 62                                     | Public Pier (Rhine Channel): Float only                                                                     | Piers       | EA                   | 1           | \$175,000         | 14           | 30          | \$175,000           | 2034                    | 2037                   | \$259,788                   |                           | \$259,788            |
| 64                                     | Public Pier (Grand Canal, Balboa Ave): Pier Platform                                                        | Piers       | EA                   | 1           | \$15,000          | 4            | 20          | \$15,000            | 2037                    | 2038                   | \$22,824                    |                           | \$22,824             |
| 68                                     | Public Pier (Rhine Channel): Gangway only                                                                   | Piers       | EA                   | 1           | \$60,000          | **           | 40          | \$60,000            | 2044                    | 2047                   | \$114,018                   |                           | \$114,018            |
| 70                                     | Marina Park Slips: Replace                                                                                  | Slips       | EA                   | 23          | \$40,000          | 6            | 40          | \$920,000           | 2052                    | 2055                   | \$2,130,096                 |                           | \$2,130,096          |
| 72                                     | Public Pier (Balboa Marina West): Float only                                                                | Piers       | EA                   | 1           | \$200,000         | 0            | 40          | \$200,000           | 2059                    | 2062                   | \$550,438                   |                           | \$550,438            |
| 73                                     | Public Pier (Balboa Marina West): Gangway                                                                   | Piers       | EA                   | 1           | \$50,000          | 0            | 40          | \$50,000            | 2059                    | 2062                   | \$137,610                   |                           | \$137,610            |
| 26                                     | Public Pier (Central Ave): Gangway and Float                                                                | Piers       | EA                   | 1           | \$250,000         | 4            | 40          | \$250,000           | 2055                    | 2057                   | \$608,134                   |                           | \$608,134            |
| 10                                     | Ocean Pier: Newport                                                                                         | Piers       | EA                   | 1           | \$20,000,000      | 81           | 85          | \$20,000,000        | 2025                    | 2027                   | \$23,193,868                |                           | \$23,193,868         |
| 23                                     | Ocean Pier: Balboa                                                                                          | Piers       | EA                   | 1           | \$15,000,000      | 81           | 85          | \$15,000,000        | 2030                    | 2032                   | \$19,681,300                |                           | \$19,681,300         |
| <b>SUBTOTAL</b>                        |                                                                                                             |             |                      |             |                   |              |             | <b>\$45,050,000</b> |                         |                        | <b>\$55,903,977</b>         | <b>\$0</b>                | <b>\$55,903,977</b>  |
| <b>DREDGING</b>                        |                                                                                                             |             |                      |             |                   |              |             |                     |                         |                        |                             |                           |                      |
| 2                                      | Grand Canal Dredging                                                                                        | Dredging    | CY                   | 1           | \$1,500,000       | **           | 20          | \$1,500,000         | 2037                    | 2039                   | \$2,339,488                 |                           | \$2,339,488          |
| 9                                      | Dredging: Lower Bay (Channels - Ongoing Maintenance)                                                        | Dredging    | CY                   | 1,200,000   | \$19              | **           | 30          | \$22,800,000        | 2019                    | 2022                   | \$23,370,000                | \$10,000,000              | \$13,370,000         |

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| Ref #                              |  | Project                                                          | Category      | Units<br>Measurement | Total Units | Today's Unit Cost | Current Age: | Useful Life | Project Estimate | FY Design Start<br>Year | FY Const Start<br>Year | FV Cost Est @2.5%<br>Growth | External<br>Contributions | Net Proposed Cost |
|------------------------------------|--|------------------------------------------------------------------|---------------|----------------------|-------------|-------------------|--------------|-------------|------------------|-------------------------|------------------------|-----------------------------|---------------------------|-------------------|
| 25                                 |  | Dredging: Newport Island Area (Channels) - TBD                   | Dredging      | CY                   | 20,000      | \$150             | **           | 50          | \$3,000,000      | 2028                    | 2030                   | \$3,746,589                 |                           | \$3,746,589       |
| 43                                 |  | Dredging (Balboa Yacht Basin):                                   | Dredging      | CY                   | 25,600      | \$70              | 36           | 40          | \$1,792,000      | 2022                    | 2024                   | \$1,929,788                 |                           | \$1,929,788       |
| 48                                 |  | Dredging: Upper Bay Catch Basins                                 | Dredging      | CY                   | 500,000     | \$30              | 12           | 21          | \$15,000,000     | 2027                    | 2030                   | \$18,732,945                | \$18,732,945              | \$0               |
| 49                                 |  | Dredging: Upper Bay Channels                                     | Dredging      | CY                   | 250,000     | \$30              | 12           | 21          | \$7,500,000      | 2027                    | 2030                   | \$9,366,472                 | \$9,366,472               | \$0               |
| SUBTOTAL                           |  |                                                                  |               |                      |             |                   |              |             | \$51,592,000     |                         |                        | \$59,485,282                | \$38,099,417              | \$21,385,865      |
| FERRY & WHARF REPAIR / REPLACE     |  |                                                                  |               |                      |             |                   |              |             |                  |                         |                        |                             |                           |                   |
| 35                                 |  | Ferry Landing - Agate Avenue                                     | Bulkhead      | EA                   | 1           | \$0               | 91           | 60          | \$0              | 2023                    | 2025                   | \$0                         |                           | \$0               |
| 36                                 |  | Ferry Landing - Palm Street                                      | Bulkhead      | EA                   | 1           | \$0               | 91           | 60          | \$0              | 2023                    | 2025                   | \$0                         |                           | \$0               |
| SUBTOTAL                           |  |                                                                  |               |                      |             |                   |              |             | \$0              |                         |                        | \$0                         | \$0                       | \$0               |
| WATER QUALITY                      |  |                                                                  |               |                      |             |                   |              |             |                  |                         |                        |                             |                           |                   |
| 20                                 |  | Water Quality: TMDL Compliance:                                  | Water Quality | LS                   | 1           | \$200,000         | **           | Ongoing     | \$200,000        | 2022                    | 2028                   | \$237,737                   |                           | \$237,737         |
| 33                                 |  | Vessel Sewage Pumpouts Replacements                              | Water Quality | EA                   | 5           | \$21,255          | **           | 7           | \$106,275        | 2027                    | 2028                   | \$126,328                   | \$102,031                 | \$24,297          |
| SUBTOTAL                           |  |                                                                  |               |                      |             |                   |              |             | \$306,275        |                         |                        | \$364,065                   | \$102,031                 | \$262,034         |
| BEACH NOURISHMENT - HARBOR & OCEAN |  |                                                                  |               |                      |             |                   |              |             |                  |                         |                        |                             |                           |                   |
| 22                                 |  | Central Peninsula Sand Nourishment (Ocean Beach)                 | Sand          | CY                   | 1,000,000   | \$15              | 0            | 20          | \$15,000,000     | 2022                    | 2025                   | \$16,557,193                |                           | \$16,557,193      |
| 44                                 |  | Surfside/Sunset Beach Sand Nourishment Stage 14                  | Sand          | LS                   | 1           | \$300,000         | 4            | 7           | \$300,000        | 2027                    | 2029                   | \$365,521                   |                           | \$365,521         |
| 51                                 |  | Public Bay Beaches: Sand Nourishment (25k yards)                 | Other         | CY                   | 25,000      | \$50              | 5            | 25          | \$1,250,000      | 2028                    | 2031                   | \$1,600,106                 |                           | \$1,600,106       |
| SUBTOTAL                           |  |                                                                  |               |                      |             |                   |              |             | \$16,550,000     |                         |                        | \$18,522,820                | \$0                       | \$18,522,820      |
| MISCELLANEOUS                      |  |                                                                  |               |                      |             |                   |              |             |                  |                         |                        |                             |                           |                   |
| 4                                  |  | Navigation Markers: Convert Federal Stationary Markers to Floats | Other         | LS                   | 1           | \$60,000          | **           | 0           | \$60,000         | 2030                    | 2030                   | \$74,932                    | \$74,932                  | (\$0)             |
| SUBTOTAL                           |  |                                                                  |               |                      |             |                   |              |             | \$60,000         |                         |                        | \$74,932                    | \$74,932                  | (\$0)             |
| GRAND TOTAL                        |  |                                                                  |               |                      |             |                   |              |             | \$202,344,674    |                         |                        | \$290,242,996               | \$38,276,380              | \$251,966,616     |
| POTENTIAL PROJECTS                 |  |                                                                  |               |                      |             |                   |              |             |                  |                         |                        |                             |                           |                   |
|                                    |  | Onshore Mooring Enhancements                                     | Moorings      |                      |             |                   |              |             | \$0              |                         |                        |                             |                           |                   |
|                                    |  | Multiple Vessel Mooring System (MVMS)                            | Moorings      |                      |             |                   |              |             | \$0              |                         |                        |                             |                           |                   |
|                                    |  | Mooring Field Enhancements                                       | Moorings      | EA                   | 1           | \$0               | 0            | 0           | \$0              | 2022                    | 2025                   | \$0                         |                           | \$0               |
| TOTAL                              |  |                                                                  |               |                      |             | \$0               |              |             | \$0              |                         |                        | \$0                         | \$0                       | \$0               |

## HARBOR & BEACHES MASTER PLAN SOURCES AND USES PROFORMA

|                                                 | 2022                | 2023               | 2024               | 2025               | 2026                | 2027                | 2028                | 2029               | 2030             |
|-------------------------------------------------|---------------------|--------------------|--------------------|--------------------|---------------------|---------------------|---------------------|--------------------|------------------|
| <b>AFFORDABILITY ASSUMPTIONS</b>                |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| Tidelands Capital Fund Revenues                 | 3,736,094           | 3,792,136          | 3,849,018          | 3,906,753          | 3,965,354           | 4,024,835           | 4,085,207           | 4,146,485          | 4,208,682        |
| Growth Assumption                               | 1.50%               | 1.50%              | 1.50%              | 1.50%              | 1.50%               | 1.50%               | 1.50%               | 1.50%              | 1.50%            |
| Debt Service as % of Revenues                   | 33.46%              | 32.96%             | 32.48%             | 32.00%             | 31.52%              | 31.06%              | 22.68%              | 12.06%             | 11.88%           |
| Harbor Capital Balance as % of Debt Service     | 2130.44%            | 2026.38%           | 2560.66%           | 2736.56%           | 2206.25%            | 1071.76%            | 35.94%              | 235.76%            | 1976.97%         |
| <b>HARBOR CAPITAL SOURCES</b>                   |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| <b>BUDGETED</b>                                 |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| Beginning Harbor Capital Balance                | 33,004,996          | 26,630,505         | 25,329,746         | 32,008,288         | 34,206,958          | 27,578,108          | 13,396,963          | 333,062            | 1,178,817        |
| <b>Sources</b>                                  |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| Increment Revenue Projections                   | 3,435,842           | 3,493,958          | 3,589,216          | 3,620,063          | 3,634,278           | 3,715,909           | 3,880,332           | 4,077,835          | 4,201,123        |
| Interest Earnings                               | 300,253             | 298,178            | 259,801            | 286,690            | 331,076             | 308,925             | 204,875             | 68,650             | 7,559            |
| General Fund Contributions                      | 4,500,000           | 4,612,500          | 4,727,813          | 4,846,008          | 4,967,158           | 5,091,337           | 5,218,620           | 5,349,086          | 5,482,813        |
| Periodic GF or One-time Transfers               |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| Grants                                          | 1,000,000           | 5,500,000          | 3,500,000          | -                  | -                   | -                   | 10,203              | 56,117             | 2,853,146        |
| <b>Total Sources (does not include grants):</b> | <b>8,236,094</b>    | <b>8,404,636</b>   | <b>8,576,830</b>   | <b>8,752,761</b>   | <b>8,932,512</b>    | <b>9,116,171</b>    | <b>9,303,827</b>    | <b>9,495,571</b>   | <b>9,691,495</b> |
| <b>Uses</b>                                     |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| Debt Service                                    | (1,250,000)         | (1,250,000)        | (1,250,000)        | (1,250,000)        | (1,250,000)         | (1,250,000)         | (926,659)           | (500,000)          | (500,000)        |
| Other Fiscal Charges                            | -                   | -                  | -                  | -                  | -                   | -                   | -                   | -                  | -                |
| Project Uses                                    | (13,360,585)        | (8,455,396)        | (648,288)          | (5,304,090)        | (14,311,362)        | (22,047,317)        | (21,441,069)        | (8,149,817)        | (485,460)        |
| Transfers Out                                   | -                   | -                  | -                  | -                  | -                   | -                   | -                   | -                  | -                |
| Less: Cash Proj Funding                         |                     |                    |                    |                    |                     |                     |                     |                    |                  |
| <b>Total Uses:</b>                              | <b>(14,610,585)</b> | <b>(9,705,396)</b> | <b>(1,898,288)</b> | <b>(6,554,090)</b> | <b>(15,561,362)</b> | <b>(23,297,317)</b> | <b>(22,367,728)</b> | <b>(8,649,817)</b> | <b>(985,460)</b> |
| <b>Projected Harbor Capital Balance</b>         | <b>26,630,505</b>   | <b>25,329,746</b>  | <b>32,008,288</b>  | <b>34,206,958</b>  | <b>27,578,108</b>   | <b>13,396,963</b>   | <b>333,062</b>      | <b>1,178,817</b>   | <b>9,884,852</b> |