

Harbor Commission

Annual Objectives 2026 - 2027

Five Functional Areas of Focus – No more than 3 commissioners may be assigned to each Objective

Functional Area 1 Harbor Regulations & Operational Readiness

Chair: Commissioner Marston

Matters pertaining to Operations, Policies, Codes, and Enforcement

Objectives

1.1 Review and recommend targeted updates to Title 17 to reflect modern harbor use, operational needs, and Public Trust requirements

Additional Commissioner Assigned: Kerr

1.2 Evaluate Harbor Department operational readiness, including service delivery, staffing, and emergency response capability, and provide recommendations for improvement.

Additional Commissioner Assigned: Scully

Deliverables

1.1 Recommended Title 17 revisions for the current fiscal year end (FYE)

1.2 Operational readiness assessment with prioritized recommendations

Functional Area 2 Harbor Infrastructure, Public Access & Capital Planning

Chair: Commissioner Scully

Matters pertaining to Moorings, Docks, Dredging, Navigation, Public Access and Capital Improvements

Objectives

2.1 Develop a prioritized Harbor Infrastructure and Public Access Plan addressing:

- Mooring field configuration, utilization, and long-term planning
- Public access points, including docks, dinghy facilities, and launch areas
- Navigation and safety-related infrastructure

Additional Commissioners Assigned: McElroy, Svrcek

2.2 Capital improvement needs and alignment with the Tidelands Capital Improvement Plan

Additional Commissioners Assigned: Marston, Williams

2.3 Monitor & support ongoing harbor dredging activities

- Support staff efforts for upcoming agency renewals of Regional General Permit (RGP54) shallow water dredging permit
- Provide input and public updates, as appropriate, until completion of the federal channel dredging project

Additional Commissioner Assigned: Marston

Deliverables

2.1 Actionable Harbor Infrastructure and Public Access Plan (12–18 month horizon)

2.2 Identification of priority capital projects and funding considerations

2.3 Ongoing support for agency renewals or shallow water dredging under

RGP54, including future maintenance considerations and any recommended actions needed, and periodic public updates to the Harbor Commission on dredging status, if appropriate, and until project completion

Functional Area 3 Harbor Financial Sustainability

Chair: Commissioner Williams

Matters pertaining to Tidelands Fund, Revenue, and Long-Term Funding Strategy

Objectives

3.1 Evaluate the Tidelands Fund, including revenue sources, expenditures, and long-term financial outlook.

Additional Commissioner Assigned: Scully

3.2 Provide recommendations to improve financial sustainability and align funding with harbor infrastructure, operations, and Public Trust obligations.

Additional Commissioner Assigned: Scully

Deliverables

3.1 Financial analysis and recommendations

3.2 Strategic framework to support long-term harbor funding and investment

Functional Area 4 Harbor Safety & Modernization

Chair: Commissioner Miller

Matters pertaining to Safety, Compliance, and Emergency Response

Objectives

4.1 Evaluate and enhance harbor safety systems, including:

- Safety standards and educational tools for rental operators and harbor users
- Emergency response capabilities, including evaluation of City fire boat needs

Additional Commissioners Assigned: Kerr, Scully

4.2 Evaluation and integration of technology and tools to improve safety, monitoring, and enforcement

Additional Commissioners Assigned: McElroy

Deliverables

4.1 Harbor safety improvement recommendations

4.2 Technology and operational enhancement strategy

Functional Area 5 **Interagency Coordination & Policy Alignment**

Chair: Commissioner Svrcek

Matters pertaining to Coordination with City Commissions and External Stakeholders

Objectives

5.1 Coordinate with relevant City Commissions, Committees, and staff on harbor-related matters, including water quality, land use, and General Plan updates, to ensure alignment with Harbor Commission priorities.

Additional Commissioners Assigned: McElroy, Miller

Deliverables

5.1

- Coordinated policy input and recommendations for the current FYE
- Ongoing updates to the Harbor Commission